VISION7 INTERNATIONAL

ACCESSIBILITY FOR ONTARIANS WITH DISABILITIES - MULTI-YEAR ACCESSIBILITY PLAN

Part 1: Introduction and Background Information

VISION7 INTERNATIONAL

"Vision7 International is a fully integrated marketing communications company that serves various well-known brands in North America and worldwide. Vision7 International has four operating divisions: Cossette, Vision 7 Media, Citizen Relations and The Camps Collective. Cossette is a leading marketing communications agency in Canada, providing fully integrated advertising services. Cossette has offices in Quebec City, Montreal, Toronto, Vancouver, Halifax, and Chicago. Vision7 Media is Canada's largest independent media planning, buying group, operating primarily under the Cossette Media and Jungle Media brands; Citizen Relations is a leading public relations company with an international presence (US, Canada, UK, and Asia) and multiple global partnerships; The Camps Collective is a digital-based agency group that focuses on advertising, digital marketing, Internet communications and social media." (SOURCE: http://www.vision7international.com/en/)

VISION7 INTERNATIONAL's Commitment to an Inclusive and Accessible Work Environment

VISION7 INTERNATIONAL is committed to treating all people in a way that allows them to maintain their dignity and independence. We believe in integration and equal opportunity. We are committed to meeting the needs of persons with disabilities in a timely manner, and will do so by preventing and removing barriers to accessibility and meeting accessibility requirements under the *Integrated Accessibility Regulation* (the "ISAR") of the *Accessibility for Ontarians with Disabilities Act* ("AODA").

VISION7 INTERNATIONAL's Commitment to Accommodation

VISION7 INTERNATIONAL is committed to making every reasonable effort to accommodate people with disabilities, provided such accommodation does not cause VISION7 INTERNATIONAL undue hardship.

Business Case for Accessibility

In an effort to facilitate the full participation of persons with disabilities in all aspects of society, including the achievement of accessibility for Ontarians with disabilities with respect to goods, services, facilities, accommodation, employment, buildings, structures and premises on or before January 1, 2025, the AODA was passed in 2005.

Inclusivity and accessibility are not only legislative requirements; they align with Vision7 International's core values. Preventing and removing barriers to VISION7 INTERNATIONAL's services and in our workplace makes sound business and economic sense. An accessible VISION7 INTERNATIONAL allows VISION7 INTERNATIONAL to provide services to our communities and retain diverse talent; supporting our company's competitive advantage.

Part 2: Accessibility at VISION7 INTERNATIONAL

Accessibility Plan:

The AODA seeks to provide a fully accessible Ontario by 2025. Consistent with this objective, there are many obligations placed on organizations, including VISION7 INTERNATIONAL, to ensure their workplaces and services are fully accessible to the public and employees, including persons with disabilities.

The ISAR requires every employer with 50 or more employees, to develop and post a Multi-Year Accessibility Plan on their website by January 1, 2014. In accordance with the ISAR, VISION7 INTERNATIONAL's Multi-Year accessibility plan outlines VISION7 INTERNATIONAL's comprehensive strategy to prevent and remove barriers to accessibility.

The objective of the Multi-Year Accessibility Plan is to support VISION7 INTERNATIONAL's compliance with the AODA and the ISAR and VISION7 INTERNATIONAL's commitment to treating all people in a way that allows them to maintain their dignity and independence. We believe in integration and equal opportunity.

Barrier Assessment—Methodology

In accordance with the AODA and with VISION7 INTERNATIONAL's commitment to treating all people in a way that allows them to maintain their dignity and independence while creating an inclusive work environment for VISION7 INTERNATIONAL's people to develop to their full potential, our plan seeks to prevent and remove barriers to accessibility for persons with disabilities.

A "barrier" is anything that prevents a person with a disability from fully participating in all aspects of society because of his or her disability. Typical barriers to accessibility encountered by persons with disabilities include Physical / Architectural, Attitudinal, Informational/Communication, Systemic, and Technological barriers.

In an effort to better understand the barriers to accessibility encountered at VISION7 INTERNATIONAL, feedback was gathered from relevant stakeholders, including VISION7 INTERNATIONAL's people who may have, or have an awareness of, disabilities along with internal subject-matter experts in Diversity and Disability Management.

Barrier Definitions:

- 1. **Physical/Architectural**: design elements of a building or a space that cause problems for persons with disabilities.
- 2. Attitudinal: our perceptions of, and how we interact with, persons with disabilities.
- 3. **Informational/Communication**: things/situations that make it difficult for a person with a disability to give, receive or understand information.

- 4. **Systemic**: organizational policies or practices that (often unwittingly) restrict the participation of persons with disabilities.
- 5. **Technological**: poor or inexistent technology system that can prevent people from accessing information. Common tools like computers, telephones and other aids can all present barriers if they are not set up or designed with accessibility in mind.

Part 3: VISION7 INTERNATIONAL's Multi-Year Accessibility Plan Part I: General Requirements

Initiative	ISAR Requirement	Action	Commencement	Compliance Date
Initiative 1.1 Establishment of Accessibility Policies	Every obligated organization shall develop, implement and maintain policies governing how the organization achieves or will achieve accessibility through meeting its requirements under the accessibility standards referred	Policy complete and posted on Vision 7 International external website. Actions are being followed and monitored.	Commencement	January 1, 2014
1.2 Accessibility Plans	to in this Regulation. Large organizations shall, (a) establish, implement, maintain and document a multi- year accessibility plan, which outlines the organization's strategy to prevent and remove barriers and meet its requirements under this Regulation; (b) post the accessibility plan	Multi-year plan complete and posted on Vision 7 International external website. Actions are being followed and monitored.	Completed	January 1, 2014

	on their website, if			
	any, and provide			
	the plan in an			
	accessible format			
	upon request; and			
	(c) review and			
	update the			
	accessibility plan			
	at least once every			
	five years.			
1.3 Training	Every obligated	All employees are	Completed	
	organization shall	provided the		
	ensure that	policy to be		
	training is	reviewed and		
	provided on the	signed off on. All		
	requirements of	employees that		
	the accessibility	are involved in the		
	standards referred	development of		
	to in this	policies and have		
	Regulation and on	interface with the		
	the Human Rights	public have been		
	Code as it pertains	trained in AODA		
	to persons with	compliance. All		
	disabilities to,	training		January 1, 2015
	(a) all employees,	documentation is		January
	and volunteers;	saved and filed.		
	(b) all persons			
	who participate in			
	developing the			
	organization's			
	policies; and			
	(c) all other			
	persons who			
	provide goods,			
	services or			
	facilities on behalf			
	of the			
	organization.			

Part II: Information and Communication Standards

Initiative	ISAR Requirement	Action	Status	Compliance Date
2.1 Feedback	Every obligated	Process for	Completed	January 1, 2015

	organization that	receiving and		
	has processes for	responding to		
	receiving and	feedback has been		
	responding to	granted through a		
	feedback shall	specific email		
	ensure that the	address and upon		
	processes are	request provision		
	accessible to	or arrangement		
	persons with	for accessible		
	disabilities by	formats and		
	providing or	communications		
	arranging for	supports are		
	accessible formats	given.		
	and			
	communications			
	supports, upon			
	request.			
2.2 Accessible	2.2.1 Except as	All requests made	Completed	
Formats &	otherwise	for		
Communication	provided, every	accommodations		
Supports	obligated	are reviewed		
	organization shall	promptly,		
	upon request	individuals making		
	provide or arrange	the request are		
	for the provision	consulted and		
	of accessible	appropriate		
	formats and	accommodations		
	communication	are met with no		
	supports for	costs to the		
	persons with	individual(s)		
	disabilities,	making the		
	(a) in a timely	request.		
	manner that takes			January 1, 2016
	into account the			
	person's			
	accessibility needs			
	due to disability;			
	and			
	(b) at a cost that is			
	no more than the			
	regular cost			
	charged to other			
	persons.			
	2.2.2 The			
	obligated			
	organization shall			
	consult with the			

	person making the request in determining the suitability of an accessible format or communication support.			
	2.2.3 Every obligated organization shall notify the public about the availability of accessible formats and communication supports.	All public facing communications have reference to the availability of accessible formats and communication supports	Completed	January 1, 2016
2.3 Accessible Websites & Web Content	Large organizations shall make their internet websites and web content conform with the World Wide Web Consortium Web Content Accessibility Guidelines (WCAG) 2.0, initially at Level A and increasing to Level AA, and shall do so in accordance with the schedule set out in this section.	All new websites take into account the World Wide Web Consortium Web Content Accessibility Guidelines (WCAG) 2.0, initially at Level A and increasing to Level AA	In progress	2014 - New Websites 2021 – All Websites

Part III: Employment Standard

Initiative	ISAR	Action	Status	Compliance
	Requirement			Date
3.1 General Recruitment	Every employer shall notify its employees and the public about the availability of accommodation for applicants with disabilities in its recruitment processes.	All recruitment sites and documents have clear verbiage indicating our availability to accommodate any applicant with a disability throughout the recruitment process.	Completed	January 1, 2016
3.2 Recruitment	3.2.1 During a	All candidates, through	Completed	
Assessment or	recruitment	the recruitment process,	35	
Selection Process	process, an employer shall	are notified that accommodations are		
	notify job	available for anyone that		
	applicants, when	requires it.		
	they are individually	If a candidate is selected		
	selected to	we consult with them in		
	participate in an	arranging any provisions		
	assessment or	that are required.		
	selection process	that are required.		
	that			
	accommodations			
	are available			
	upon request in			
	relation to the			
	materials or			January 1, 2016
	processes to be			
	used.			
	3.2.2 If a selected			
	applicant			
	requests an			
	accommodation,			
	the employer			
	shall consult with			
	the applicant and			
	provide or			
	arrange for the			
	provision of a			
	suitable			
	accommodation			
	in a manner that			

3.3 Notice to Successful Applicants	takes into account the applicant's accessibility needs due to disability. Every employer shall, when making offers of employment, notify the successful applicant of its policies for accommodating employees with	If an offer is made to an individual that requires any accommodation, the candidate is be consulted in how best to accommodate his/her needs in his/her new roles.	Completed	January 1, 2016
3.4 Informing Employees of Supports	disabilities. 3.4.1 Every employer shall inform its employees of its policies used to support its employees with disabilities, including, but not limited to, policies on the provision of job accommodations that take into account an employee's accessibility needs due to disability. 3.4.2 Employers shall provide the information required under this section to new employees as soon as practicable after they begin their employment.	All employees are provided the appropriate information regarding our policy on accommodating people with disabilities. The policy is also accessible on our internal Intranet site. All new employees are provided the policy with their welcome package and are required to sign off that they have read and understand the policy. All employees are provided updated policy information as it is updated.	Completed	January 1, 2016

	3.4.3 Employers shall provide updated information to its employees whenever there is a change to existing policies on the provision of job accommodations that take into account an employee's accessibility needs due to disability			
3.5 Accessible Formats and Communication Supports for Employees	3.5.1 In addition to its obligations under section 12, where an employee with a disability so requests it, every employer shall consult with the employee to provide or arrange for the provision of accessible formats and communication supports for, (a) information that is needed in order to perform the employee's job; and (b) information that is generally available to employees in the workplace.	Upon request, Vision 7 International provides or arranges for the provision of accessible formats and communication supports for, (a) information that is needed in order to perform the employee's job; and (b) information that is generally available to employees in the workplace.	Completed	January 1, 2016

		Т	<u> </u>	
	employee making			
	the request in			
	determining the			
	suitability of an			
	accessible format			
	or			
	communication			
	support.			
3.6 Workplace	3.6.1 Every	Established process to	Completed	
Emergency	employer shall	provide people in Ontario	Completed	
Response	provide	who request, or for whom		
Information	individualized	Vision 7 is aware of the		
Illiormation				
	workplace	need for accommodation		
	emergency	due to the employee's		
	response	disability, to receive		
	information to	individualize workplace		
	employees who	emergency response		
	have a disability,	information		
	if the disability is			
	such that the	Upon request, local office		
	individualized	manager will work with		
	information is	the individual requiring		
	necessary and the	accommodation to ensure		
	employer is	they are provided with		
	aware of the	the proper emergency		
	need for	response information as		
	accommodation	soon as possible.		
	due to the	30011 03 p033161C.		
				January 1, 2012
	employee's			
	disability.			
	3.6.2 If an			
	employee who			
	receives			
	individualized			
	workplace			
	emergency			
	response			
	information			
	requires			
	assistance and			
	with the			
	employee's			
	consent, the			
	employer shall			
	provide the			
	· ·			
	workplace			
	emergency			

response information to the person designated by the employer to provide assistance to the employee. **3.6.3** Employers shall provide the information required under this section as soon as practicable after the employer becomes aware of the need for accommodation due to the employee's disability. **3.6.4** Every employer shall review the individualized workplace emergency response information, (a) when the employee moves to a different location in the organization; (b) when the employee's overall accommodations needs or plans are reviewed; and (c) when the employer reviews its general emergency response policies.

elements: 1. The manner in which an employee requesting accommodation can participate in the development of the individual accommodation plan. 2. The means by which the employee is assessed on an individual basis. 3. The manner in which the employer can request an	documented individual accommodation plans shall include the following elements: 1. The manner in which an employee requesting accommodation can participate in the development of the individual accommodation plan. 2. The means by which the employee is assessed on an individual basis. 3. The manner in which the employer can
---	--

at the employer's expense, to determine if accommodation can be achieved and, if so, how accommodation	
determine if accommodation can be achieved and, if so, how	
accommodation can be achieved and, if so, how	
can be achieved and, if so, how	
and, if so, how	
accommodation	
decommodation	
can be achieved.	
4. The manner in	
which the	
employee can	
request the	
participation of a	
representative	
from their	
bargaining agent,	
where the	
employee is	
represented by a	
bargaining agent,	
or other	
representative	
from the	
workplace, where	
the employee is	
not represented	
by a bargaining	
agent, in the	
development of	
the	
accommodation	
plan.	
5. The steps taken	
to protect the	
privacy of the	
employee's	
personal	
information.	
6. The frequency	
with which the	
individual	
accommodation	
plan will be	
reviewed and	
updated and the	
manner in which	
it will be done.	
7. If an individual	

1	1	<u> </u>	T	
	accommodation			
	plan is denied,			
	the manner in			
	which the reasons			
	for the denial will			
	be provided to			
	the employee.			
	8. The means of			
	providing the			
	individual			
	accommodation			
	plan in a format			
	that takes into			
	account the			
	employee's			
	accessibility			
	needs due to			
	disability.			
3.8 Return to	3.8.1 Every	Liaised with Great West	Completed	
Work Process	employer, other	Life to conduct a review of		
	than an employer	the return to work		
	that is a small	process		
	organization,			
	(a) shall develop	Updated and documented		
	and have in place	return to work process		
	a return to work	based on gaps and		
	process for its	compliance requirements.		
	employees who			
	have been absent			
	from work due to			
	a disability and			
	require disability			
	related			
	accommodations			January 1, 2016
	in order to return			
	to work; and			
	· ·			
	(b) shall			
	document the			
	process.			
	3.8.2 The return			
	to work process			
	shall, (a) outline			
	the steps the			
	employer will			
	take to facilitate			
	the return to			
	work of			
	WUIKUI			

3.9 Performance Management	employees who were absent because their disability required them to be away from work; and (b) use documented individual accommodation plans, as part of the process. An employer that uses performance management in respect of its employees shall take into account the accessibility needs of employees with disabilities, as well as individual accommodation plans, when using its performance management process in respect of employees with disabilities.	Assess current performance review processes to ensure accessibility features are incorporated (i.e., forms accessible, conversations in plain text). • Ensure updated/new performance management processes to be rolled out incorporate accessibility features • Ensure training or communications to performance managers provides awareness on effective communication strategies, timing to allow for employees to review and understand feedback prior to meeting, and reasonable accommodation	Completed	January 1, 2016
3.10 Career Development & Advancement	An employer that provides career development and advancement to its employees shall take into account the accessibility needs of its employees with disabilities as well as any individual	Review of any current training and professional development materials to determine accessibility features Ensure all future developed training and materials are developed with accessibility features in mind	Completed	January 1, 2016

	accommodation plans, when providing career development and advancement to its employees	Ensure promotion criteria, practices and processed take into account individual accommodation needs and plans in accordance with AODA		
	with disabilities.	Track career progression of individuals with disabilities		
3.11 Redeployment	An employer that uses redeployment shall take into account the accessibility needs of its employees with disabilities, as well as individual accommodation plans, when redeploying employees with disabilities.	Reviewed and updated any current transfer and redeployment practices and processes to ensure accommodation plans are referenced. Educate hiring managers to ensure redeployment efforts/activities take into account the employee's needs.	Completed	January 1, 2016

Part 4: Closing Statements

In accordance with the AODA and with VISION7 INTERNATIONAL's objective of treating all people in a way that allows them to maintain their dignity and independence while creating an inclusive work environment for VISION7 INTERNATIONAL's people to develop to their full potential, the Multi-Year Accessibility plan is posted on VISION7 INTERNATIONAL's website and will be reviewed and updated at least every 5 years.

For the public:

If you have any questions, or have feedback related to VISION7 INTERNATIONAL's Multi-Year Accessibility Plan, please email: accessibility@v7international.com

For VISION7 INTERNATIONAL people:

If you have any questions, or have feedback related to VISION7 INTERNATIONAL's Multi-Year Accessibility Plan, please email: accessibility@v7international.com